

Press Release August 9, 2022

Successful conclusion of Marelli capital restructuring – final legal effectuation of revitalization plan

TOKYO – August 9, 2022 – Marelli Holdings Co. Ltd. ("Marelli" or "the Company"), a leading global automotive supplier, announces that it has obtained the final legal effectuation of its revitalization plan ("the plan") today. With this, the Company's capital restructuring and Simplified Rehabilitation Proceedings have concluded successfully.

Central to the plan is Marelli's capital restructuring, comprising the investment of new equity capital by its shareholder KKR, which will imminently be made available, and a reduction of existing bank debt, which is legally binding for all involved bank lenders as of today. This provides the Company with the financial stability it needs to develop and grow.

About Marelli

MARELLI is one of the world's leading global independent suppliers to the automotive sector. With a strong and established track record in innovation and manufacturing excellence, our mission is to transform the future of mobility through working with customers and partners to create a safer, greener, and better-connected world. With around 54,000 employees worldwide, the MARELLI footprint includes 170 facilities and R&D centers across Asia, the Americas, Europe, and Africa, generating revenues of 1,380 billion JPY (10.6 billion EUR) in 2021.